





AREAS OF RESPONSIBILITY

NASCA 2022

NASCA tracks the agencies and functions under the purview of a CAO in the states. The statistics below provide the national landscape of the most common areas of responsibilities.

-  A green dot represents either department or enterprise-wide authority.
-  A red dot represents no authority within either the department or statewide.



ALABAMA

AREAS OF RESPONSIBILITY

NASCA 2022

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LEGEND



OVERSEES



DOES NOT OVERSEE

PROCUREMENT	FACILITIES MANAGEMENT	TECHNOLOGY
INFORMATION TECHNOLOGY	EMPLOYEE BENEFITS	PERSONNEL TRAINING
HUMAN RESOURCES	STRATEGIC WORKFORCE/SUCCESSION PLANNING	OTHER BUSINESS SERVICES (MAIL, SUPPLIES, PRINTING)
STATE INSURANCE	ACCOUNTING SERVICES	RISK MANAGEMENT
AUDIT	FLEET MANAGEMENT	STATE ANNUAL BUDGET
SURPLUS	STRATEGIC PLANNING	PERFORMANCE MANAGEMENT (OPERATIONAL EXCELLENCE, PROCESS IMPROVEMENT, CHANGE MANAGEMENT)



ALASKA

AREAS OF RESPONSIBILITY

NASCA 2022

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LEGEND



OVERSEES



DOES NOT OVERSEE

PROCUREMENT 	FACILITIES MANAGEMENT 	TECHNOLOGY 
INFORMATION TECHNOLOGY 	EMPLOYEE BENEFITS 	PERSONNEL TRAINING 
HUMAN RESOURCES 	STRATEGIC WORKFORCE/SUCCESSION PLANNING 	OTHER BUSINESS SERVICES (MAIL, SUPPLIES, PRINTING) 
STATE INSURANCE 	ACCOUNTING SERVICES 	RISK MANAGEMENT 
AUDIT 	FLEET MANAGEMENT 	STATE ANNUAL BUDGET 
SURPLUS 	STRATEGIC PLANNING 	PERFORMANCE MANAGEMENT (OPERATIONAL EXCELLENCE, PROCESS IMPROVEMENT, CHANGE MANAGEMENT) 



ARIZONA

AREAS OF RESPONSIBILITY

NASCA 2022

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LEGEND



OVERSEES



DOES NOT OVERSEE

PROCUREMENT	FACILITIES MANAGEMENT	TECHNOLOGY
INFORMATION TECHNOLOGY	EMPLOYEE BENEFITS	PERSONNEL TRAINING
HUMAN RESOURCES	STRATEGIC WORKFORCE/SUCCESSION PLANNING	OTHER BUSINESS SERVICES (MAIL, SUPPLIES, PRINTING)
STATE INSURANCE	ACCOUNTING SERVICES	RISK MANAGEMENT
AUDIT	FLEET MANAGEMENT	STATE ANNUAL BUDGET
SURPLUS	STRATEGIC PLANNING	PERFORMANCE MANAGEMENT (OPERATIONAL EXCELLENCE, PROCESS IMPROVEMENT, CHANGE MANAGEMENT)



ARKANSAS

AREAS OF RESPONSIBILITY

NASCA 2022

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LEGEND



OVERSEES



DOES NOT OVERSEE

PROCUREMENT	FACILITIES MANAGEMENT	TECHNOLOGY
INFORMATION TECHNOLOGY	EMPLOYEE BENEFITS	PERSONNEL TRAINING
HUMAN RESOURCES	STRATEGIC WORKFORCE/SUCCESSION PLANNING	OTHER BUSINESS SERVICES (MAIL, SUPPLIES, PRINTING)
STATE INSURANCE	ACCOUNTING SERVICES	RISK MANAGEMENT
AUDIT	FLEET MANAGEMENT	STATE ANNUAL BUDGET
SURPLUS	STRATEGIC PLANNING	PERFORMANCE MANAGEMENT (OPERATIONAL EXCELLENCE, PROCESS IMPROVEMENT, CHANGE MANAGEMENT)



CALIFORNIA

AREAS OF RESPONSIBILITY

NASCA 2022

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LEGEND



OVERSEES



DOES NOT OVERSEE

PROCUREMENT	FACILITIES MANAGEMENT	TECHNOLOGY
●	●	●
INFORMATION TECHNOLOGY	EMPLOYEE BENEFITS	PERSONNEL TRAINING
●	●	●
HUMAN RESOURCES	STRATEGIC WORKFORCE/SUCCESSION PLANNING	OTHER BUSINESS SERVICES (MAIL, SUPPLIES, PRINTING)
●	●	●
STATE INSURANCE	ACCOUNTING SERVICES	RISK MANAGEMENT
●	●	●
AUDIT	FLEET MANAGEMENT	STATE ANNUAL BUDGET
●	●	●
SURPLUS	STRATEGIC PLANNING	PERFORMANCE MANAGEMENT (OPERATIONAL EXCELLENCE, PROCESS IMPROVEMENT, CHANGE MANAGEMENT)
●	●	●

COLORADO

AREAS OF RESPONSIBILITY



















NASCA 2022

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LEGEND

 OVERSEES

 DOES NOT OVERSEE

PROCUREMENT 	FACILITIES MANAGEMENT 	TECHNOLOGY 
INFORMATION TECHNOLOGY 	EMPLOYEE BENEFITS 	PERSONNEL TRAINING 
HUMAN RESOURCES 	STRATEGIC WORKFORCE/SUCCESSION PLANNING 	OTHER BUSINESS SERVICES (MAIL, SUPPLIES, PRINTING) 
STATE INSURANCE 	ACCOUNTING SERVICES 	RISK MANAGEMENT 
AUDIT 	FLEET MANAGEMENT 	STATE ANNUAL BUDGET 
SURPLUS 	STRATEGIC PLANNING 	PERFORMANCE MANAGEMENT (OPERATIONAL EXCELLENCE, PROCESS IMPROVEMENT, CHANGE MANAGEMENT) 



CONNECTICUT

AREAS OF RESPONSIBILITY

NASCA 2022

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LEGEND



OVERSEES



DOES NOT OVERSEE

PROCUREMENT 	FACILITIES MANAGEMENT 	TECHNOLOGY
INFORMATION TECHNOLOGY 	EMPLOYEE BENEFITS 	PERSONNEL TRAINING
HUMAN RESOURCES 	STRATEGIC WORKFORCE/SUCCESSION PLANNING 	OTHER BUSINESS SERVICES (MAIL, SUPPLIES, PRINTING)
STATE INSURANCE 	ACCOUNTING SERVICES 	RISK MANAGEMENT
AUDIT 	FLEET MANAGEMENT 	STATE ANNUAL BUDGET
SURPLUS 	STRATEGIC PLANNING 	PERFORMANCE MANAGEMENT (OPERATIONAL EXCELLENCE, PROCESS IMPROVEMENT, CHANGE MANAGEMENT)



DELAWARE

AREAS OF RESPONSIBILITY

NASCA 2022

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LEGEND



OVERSEES



DOES NOT OVERSEE

PROCUREMENT 	FACILITIES MANAGEMENT 	TECHNOLOGY 
INFORMATION TECHNOLOGY 	EMPLOYEE BENEFITS 	PERSONNEL TRAINING 
HUMAN RESOURCES 	STRATEGIC WORKFORCE/SUCCESSION PLANNING 	OTHER BUSINESS SERVICES (MAIL, SUPPLIES, PRINTING) 
STATE INSURANCE 	ACCOUNTING SERVICES 	RISK MANAGEMENT 
AUDIT 	FLEET MANAGEMENT 	STATE ANNUAL BUDGET 
SURPLUS 	STRATEGIC PLANNING 	PERFORMANCE MANAGEMENT (OPERATIONAL EXCELLENCE, PROCESS IMPROVEMENT, CHANGE MANAGEMENT) 



FLORIDA

AREAS OF RESPONSIBILITY



















NASCA 2022

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LEGEND

 OVERSEES

 DOES NOT OVERSEE

PROCUREMENT 	FACILITIES MANAGEMENT 	TECHNOLOGY 
INFORMATION TECHNOLOGY 	EMPLOYEE BENEFITS 	PERSONNEL TRAINING 
HUMAN RESOURCES 	STRATEGIC WORKFORCE/SUCCESSION PLANNING 	OTHER BUSINESS SERVICES (MAIL, SUPPLIES, PRINTING) 
STATE INSURANCE 	ACCOUNTING SERVICES 	RISK MANAGEMENT 
AUDIT 	FLEET MANAGEMENT 	STATE ANNUAL BUDGET 
SURPLUS 	STRATEGIC PLANNING 	PERFORMANCE MANAGEMENT (OPERATIONAL EXCELLENCE, PROCESS IMPROVEMENT, CHANGE MANAGEMENT) 



GEORGIA

AREAS OF RESPONSIBILITY

NASCA 2022

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LEGEND



OVERSEES



DOES NOT OVERSEE

PROCUREMENT 	FACILITIES MANAGEMENT 	TECHNOLOGY
INFORMATION TECHNOLOGY 	EMPLOYEE BENEFITS 	PERSONNEL TRAINING
HUMAN RESOURCES 	STRATEGIC WORKFORCE/SUCCESSION PLANNING 	OTHER BUSINESS SERVICES (MAIL, SUPPLIES, PRINTING)
STATE INSURANCE 	ACCOUNTING SERVICES 	RISK MANAGEMENT
AUDIT 	FLEET MANAGEMENT 	STATE ANNUAL BUDGET
SURPLUS 	STRATEGIC PLANNING 	PERFORMANCE MANAGEMENT (OPERATIONAL EXCELLENCE, PROCESS IMPROVEMENT, CHANGE MANAGEMENT)

HAWAII



AREAS OF RESPONSIBILITY

NASCA 2022

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LEGEND

- OVERSEES
- DOES NOT OVERSEE

PROCUREMENT ●	FACILITIES MANAGEMENT ●	TECHNOLOGY ●
INFORMATION TECHNOLOGY ●	EMPLOYEE BENEFITS ●	PERSONNEL TRAINING ●
HUMAN RESOURCES ●	STRATEGIC WORKFORCE/SUCCESSION PLANNING ●	OTHER BUSINESS SERVICES (MAIL, SUPPLIES, PRINTING) ●
STATE INSURANCE ●	ACCOUNTING SERVICES ●	RISK MANAGEMENT ●
AUDIT ●	FLEET MANAGEMENT ●	STATE ANNUAL BUDGET ●
SURPLUS ●	STRATEGIC PLANNING ●	PERFORMANCE MANAGEMENT (OPERATIONAL EXCELLENCE, PROCESS IMPROVEMENT, CHANGE MANAGEMENT) ●



IDAHO

AREAS OF RESPONSIBILITY

NASCA 2022

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LEGEND



OVERSEES



DOES NOT OVERSEE

PROCUREMENT 	FACILITIES MANAGEMENT 	TECHNOLOGY 
INFORMATION TECHNOLOGY 	EMPLOYEE BENEFITS 	PERSONNEL TRAINING 
HUMAN RESOURCES 	STRATEGIC WORKFORCE/SUCCESSION PLANNING 	OTHER BUSINESS SERVICES (MAIL, SUPPLIES, PRINTING) 
STATE INSURANCE 	ACCOUNTING SERVICES 	RISK MANAGEMENT 
AUDIT 	FLEET MANAGEMENT 	STATE ANNUAL BUDGET 
SURPLUS 	STRATEGIC PLANNING 	PERFORMANCE MANAGEMENT (OPERATIONAL EXCELLENCE, PROCESS IMPROVEMENT, CHANGE MANAGEMENT) 



ILLINOIS

AREAS OF RESPONSIBILITY

NASCA 2022

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LEGEND



OVERSEES



DOES NOT OVERSEE

PROCUREMENT 	FACILITIES MANAGEMENT 	TECHNOLOGY
INFORMATION TECHNOLOGY 	EMPLOYEE BENEFITS 	PERSONNEL TRAINING
HUMAN RESOURCES 	STRATEGIC WORKFORCE/SUCCESSION PLANNING 	OTHER BUSINESS SERVICES (MAIL, SUPPLIES, PRINTING)
STATE INSURANCE 	ACCOUNTING SERVICES 	RISK MANAGEMENT
AUDIT 	FLEET MANAGEMENT 	STATE ANNUAL BUDGET
SURPLUS 	STRATEGIC PLANNING 	PERFORMANCE MANAGEMENT (OPERATIONAL EXCELLENCE, PROCESS IMPROVEMENT, CHANGE MANAGEMENT)



INDIANA

AREAS OF RESPONSIBILITY

NASCA 2022

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LEGEND



OVERSEES



DOES NOT OVERSEE

PROCUREMENT 	FACILITIES MANAGEMENT 	TECHNOLOGY 
INFORMATION TECHNOLOGY 	EMPLOYEE BENEFITS 	PERSONNEL TRAINING 
HUMAN RESOURCES 	STRATEGIC WORKFORCE/SUCCESSION PLANNING 	OTHER BUSINESS SERVICES (MAIL, SUPPLIES, PRINTING) 
STATE INSURANCE 	ACCOUNTING SERVICES 	RISK MANAGEMENT 
AUDIT 	FLEET MANAGEMENT 	STATE ANNUAL BUDGET 
SURPLUS 	STRATEGIC PLANNING 	PERFORMANCE MANAGEMENT (OPERATIONAL EXCELLENCE, PROCESS IMPROVEMENT, CHANGE MANAGEMENT) 



IOWA



















AREAS OF RESPONSIBILITY

NASCA 2022

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LEGEND

-  OVERSEES
-  DOES NOT OVERSEE

PROCUREMENT 	FACILITIES MANAGEMENT 	TECHNOLOGY 
INFORMATION TECHNOLOGY 	EMPLOYEE BENEFITS 	PERSONNEL TRAINING 
HUMAN RESOURCES 	STRATEGIC WORKFORCE/SUCCESSION PLANNING 	OTHER BUSINESS SERVICES (MAIL, SUPPLIES, PRINTING) 
STATE INSURANCE 	ACCOUNTING SERVICES 	RISK MANAGEMENT 
AUDIT 	FLEET MANAGEMENT 	STATE ANNUAL BUDGET 
SURPLUS 	STRATEGIC PLANNING 	PERFORMANCE MANAGEMENT (OPERATIONAL EXCELLENCE, PROCESS IMPROVEMENT, CHANGE MANAGEMENT) 



KANSAS

AREAS OF RESPONSIBILITY

NASCA 2022

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LEGEND



OVERSEES



DOES NOT OVERSEE

PROCUREMENT 	FACILITIES MANAGEMENT 	TECHNOLOGY
INFORMATION TECHNOLOGY 	EMPLOYEE BENEFITS 	PERSONNEL TRAINING
HUMAN RESOURCES 	STRATEGIC WORKFORCE/SUCCESSION PLANNING 	OTHER BUSINESS SERVICES (MAIL, SUPPLIES, PRINTING)
STATE INSURANCE 	ACCOUNTING SERVICES 	RISK MANAGEMENT
AUDIT 	FLEET MANAGEMENT 	STATE ANNUAL BUDGET
SURPLUS 	STRATEGIC PLANNING 	PERFORMANCE MANAGEMENT (OPERATIONAL EXCELLENCE, PROCESS IMPROVEMENT, CHANGE MANAGEMENT)



KENTUCKY

AREAS OF RESPONSIBILITY

NASCA 2022

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LEGEND



OVERSEES



DOES NOT OVERSEE

PROCUREMENT	FACILITIES MANAGEMENT	TECHNOLOGY
INFORMATION TECHNOLOGY	EMPLOYEE BENEFITS	PERSONNEL TRAINING
HUMAN RESOURCES	STRATEGIC WORKFORCE/SUCCESSION PLANNING	OTHER BUSINESS SERVICES (MAIL, SUPPLIES, PRINTING)
STATE INSURANCE	ACCOUNTING SERVICES	RISK MANAGEMENT
AUDIT	FLEET MANAGEMENT	STATE ANNUAL BUDGET
SURPLUS	STRATEGIC PLANNING	PERFORMANCE MANAGEMENT (OPERATIONAL EXCELLENCE, PROCESS IMPROVEMENT, CHANGE MANAGEMENT)



LOUISIANA

AREAS OF RESPONSIBILITY

NASCA 2022

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LEGEND



OVERSEES



DOES NOT OVERSEE

PROCUREMENT	FACILITIES MANAGEMENT	TECHNOLOGY
INFORMATION TECHNOLOGY	EMPLOYEE BENEFITS	PERSONNEL TRAINING
HUMAN RESOURCES	STRATEGIC WORKFORCE/SUCCESSION PLANNING	OTHER BUSINESS SERVICES (MAIL, SUPPLIES, PRINTING)
STATE INSURANCE	ACCOUNTING SERVICES	RISK MANAGEMENT
AUDIT	FLEET MANAGEMENT	STATE ANNUAL BUDGET
SURPLUS	STRATEGIC PLANNING	PERFORMANCE MANAGEMENT (OPERATIONAL EXCELLENCE, PROCESS IMPROVEMENT, CHANGE MANAGEMENT)



MAINE

AREAS OF RESPONSIBILITY

NASCA 2022

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LEGEND



OVERSEES



DOES NOT OVERSEE

PROCUREMENT	FACILITIES MANAGEMENT	TECHNOLOGY
INFORMATION TECHNOLOGY	EMPLOYEE BENEFITS	PERSONNEL TRAINING
HUMAN RESOURCES	STRATEGIC WORKFORCE/SUCCESSION PLANNING	OTHER BUSINESS SERVICES (MAIL, SUPPLIES, PRINTING)
STATE INSURANCE	ACCOUNTING SERVICES	RISK MANAGEMENT
AUDIT	FLEET MANAGEMENT	STATE ANNUAL BUDGET
SURPLUS	STRATEGIC PLANNING	PERFORMANCE MANAGEMENT (OPERATIONAL EXCELLENCE, PROCESS IMPROVEMENT, CHANGE MANAGEMENT)



MARYLAND

AREAS OF RESPONSIBILITY

NASCA 2022

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LEGEND



OVERSEES



DOES NOT OVERSEE

PROCUREMENT 	FACILITIES MANAGEMENT 	TECHNOLOGY 
INFORMATION TECHNOLOGY 	EMPLOYEE BENEFITS 	PERSONNEL TRAINING 
HUMAN RESOURCES 	STRATEGIC WORKFORCE/SUCCESSION PLANNING 	OTHER BUSINESS SERVICES (MAIL, SUPPLIES, PRINTING) 
STATE INSURANCE 	ACCOUNTING SERVICES 	RISK MANAGEMENT 
AUDIT 	FLEET MANAGEMENT 	STATE ANNUAL BUDGET 
SURPLUS 	STRATEGIC PLANNING 	PERFORMANCE MANAGEMENT (OPERATIONAL EXCELLENCE, PROCESS IMPROVEMENT, CHANGE MANAGEMENT) 



MASSACHUSETTS

AREAS OF RESPONSIBILITY

NASCA 2022

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LEGEND



OVERSEES



DOES NOT OVERSEE

PROCUREMENT 	FACILITIES MANAGEMENT 	TECHNOLOGY 
INFORMATION TECHNOLOGY 	EMPLOYEE BENEFITS 	PERSONNEL TRAINING 
HUMAN RESOURCES 	STRATEGIC WORKFORCE/SUCCESSION PLANNING 	OTHER BUSINESS SERVICES (MAIL, SUPPLIES, PRINTING) 
STATE INSURANCE 	ACCOUNTING SERVICES 	RISK MANAGEMENT 
AUDIT 	FLEET MANAGEMENT 	STATE ANNUAL BUDGET 
SURPLUS 	STRATEGIC PLANNING 	PERFORMANCE MANAGEMENT (OPERATIONAL EXCELLENCE, PROCESS IMPROVEMENT, CHANGE MANAGEMENT) 



MICHIGAN

AREAS OF RESPONSIBILITY

NASCA 2022

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LEGEND



OVERSEES



DOES NOT OVERSEE

PROCUREMENT 	FACILITIES MANAGEMENT 	TECHNOLOGY 
INFORMATION TECHNOLOGY 	EMPLOYEE BENEFITS 	PERSONNEL TRAINING 
HUMAN RESOURCES 	STRATEGIC WORKFORCE/SUCCESSION PLANNING 	OTHER BUSINESS SERVICES (MAIL, SUPPLIES, PRINTING) 
STATE INSURANCE 	ACCOUNTING SERVICES 	RISK MANAGEMENT 
AUDIT 	FLEET MANAGEMENT 	STATE ANNUAL BUDGET 
SURPLUS 	STRATEGIC PLANNING 	PERFORMANCE MANAGEMENT (OPERATIONAL EXCELLENCE, PROCESS IMPROVEMENT, CHANGE MANAGEMENT) 



MINNESOTA

AREAS OF RESPONSIBILITY

NASCA 2022

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LEGEND



OVERSEES



DOES NOT OVERSEE

PROCUREMENT 	FACILITIES MANAGEMENT 	TECHNOLOGY 
INFORMATION TECHNOLOGY 	EMPLOYEE BENEFITS 	PERSONNEL TRAINING 
HUMAN RESOURCES 	STRATEGIC WORKFORCE/SUCCESSION PLANNING 	OTHER BUSINESS SERVICES (MAIL, SUPPLIES, PRINTING) 
STATE INSURANCE 	ACCOUNTING SERVICES 	RISK MANAGEMENT 
AUDIT 	FLEET MANAGEMENT 	STATE ANNUAL BUDGET 
SURPLUS 	STRATEGIC PLANNING 	PERFORMANCE MANAGEMENT (OPERATIONAL EXCELLENCE, PROCESS IMPROVEMENT, CHANGE MANAGEMENT) 



MISSISSIPPI

AREAS OF RESPONSIBILITY

NASCA 2022

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LEGEND



OVERSEES



DOES NOT OVERSEE

PROCUREMENT 	FACILITIES MANAGEMENT 	TECHNOLOGY
INFORMATION TECHNOLOGY 	EMPLOYEE BENEFITS 	PERSONNEL TRAINING
HUMAN RESOURCES 	STRATEGIC WORKFORCE/SUCCESSION PLANNING 	OTHER BUSINESS SERVICES (MAIL, SUPPLIES, PRINTING)
STATE INSURANCE 	ACCOUNTING SERVICES 	RISK MANAGEMENT
AUDIT 	FLEET MANAGEMENT 	STATE ANNUAL BUDGET
SURPLUS 	STRATEGIC PLANNING 	PERFORMANCE MANAGEMENT (OPERATIONAL EXCELLENCE, PROCESS IMPROVEMENT, CHANGE MANAGEMENT)



MISSOURI

AREAS OF RESPONSIBILITY

NASCA 2022

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LEGEND



OVERSEES



DOES NOT OVERSEE

PROCUREMENT 	FACILITIES MANAGEMENT 	TECHNOLOGY
INFORMATION TECHNOLOGY 	EMPLOYEE BENEFITS 	PERSONNEL TRAINING
HUMAN RESOURCES 	STRATEGIC WORKFORCE/SUCCESSION PLANNING 	OTHER BUSINESS SERVICES (MAIL, SUPPLIES, PRINTING)
STATE INSURANCE 	ACCOUNTING SERVICES 	RISK MANAGEMENT
AUDIT 	FLEET MANAGEMENT 	STATE ANNUAL BUDGET
SURPLUS 	STRATEGIC PLANNING 	PERFORMANCE MANAGEMENT (OPERATIONAL EXCELLENCE, PROCESS IMPROVEMENT, CHANGE MANAGEMENT)



MONTANA

AREAS OF RESPONSIBILITY

NASCA 2022

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LEGEND



OVERSEES



DOES NOT OVERSEE

PROCUREMENT	FACILITIES MANAGEMENT	TECHNOLOGY
INFORMATION TECHNOLOGY	EMPLOYEE BENEFITS	PERSONNEL TRAINING
HUMAN RESOURCES	STRATEGIC WORKFORCE/SUCCESSION PLANNING	OTHER BUSINESS SERVICES (MAIL, SUPPLIES, PRINTING)
STATE INSURANCE	ACCOUNTING SERVICES	RISK MANAGEMENT
AUDIT	FLEET MANAGEMENT	STATE ANNUAL BUDGET
SURPLUS	STRATEGIC PLANNING	PERFORMANCE MANAGEMENT (OPERATIONAL EXCELLENCE, PROCESS IMPROVEMENT, CHANGE MANAGEMENT)

NEBRASKA



AREAS OF RESPONSIBILITY

NASCA 2022

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LEGEND



OVERSEES



DOES NOT OVERSEE

PROCUREMENT	FACILITIES MANAGEMENT	TECHNOLOGY
●	●	●
INFORMATION TECHNOLOGY	EMPLOYEE BENEFITS	PERSONNEL TRAINING
●	●	●
HUMAN RESOURCES	STRATEGIC WORKFORCE/SUCCESSION PLANNING	OTHER BUSINESS SERVICES (MAIL, SUPPLIES, PRINTING)
●	●	●
STATE INSURANCE	ACCOUNTING SERVICES	RISK MANAGEMENT
●	●	●
AUDIT	FLEET MANAGEMENT	STATE ANNUAL BUDGET
●	●	●
SURPLUS	STRATEGIC PLANNING	PERFORMANCE MANAGEMENT (OPERATIONAL EXCELLENCE, PROCESS IMPROVEMENT, CHANGE MANAGEMENT)
●	●	●



NEVADA

AREAS OF RESPONSIBILITY

NASCA 2022

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LEGEND



OVERSEES



DOES NOT OVERSEE

PROCUREMENT 	FACILITIES MANAGEMENT 	TECHNOLOGY
INFORMATION TECHNOLOGY 	EMPLOYEE BENEFITS 	PERSONNEL TRAINING
HUMAN RESOURCES 	STRATEGIC WORKFORCE/SUCCESSION PLANNING 	OTHER BUSINESS SERVICES (MAIL, SUPPLIES, PRINTING)
STATE INSURANCE 	ACCOUNTING SERVICES 	RISK MANAGEMENT
AUDIT 	FLEET MANAGEMENT 	STATE ANNUAL BUDGET
SURPLUS 	STRATEGIC PLANNING 	PERFORMANCE MANAGEMENT (OPERATIONAL EXCELLENCE, PROCESS IMPROVEMENT, CHANGE MANAGEMENT)



NEW HAMPSHIRE

AREAS OF RESPONSIBILITY

NASCA 2022

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LEGEND



OVERSEES



DOES NOT OVERSEE

PROCUREMENT 	FACILITIES MANAGEMENT 	TECHNOLOGY 
INFORMATION TECHNOLOGY 	EMPLOYEE BENEFITS 	PERSONNEL TRAINING 
HUMAN RESOURCES 	STRATEGIC WORKFORCE/SUCCESSION PLANNING 	OTHER BUSINESS SERVICES (MAIL, SUPPLIES, PRINTING) 
STATE INSURANCE 	ACCOUNTING SERVICES 	RISK MANAGEMENT 
AUDIT 	FLEET MANAGEMENT 	STATE ANNUAL BUDGET 
SURPLUS 	STRATEGIC PLANNING 	PERFORMANCE MANAGEMENT (OPERATIONAL EXCELLENCE, PROCESS IMPROVEMENT, CHANGE MANAGEMENT) 



NEW JERSEY

AREAS OF RESPONSIBILITY

NASCA 2022

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LEGEND



OVERSEES



DOES NOT OVERSEE

PROCUREMENT	FACILITIES MANAGEMENT	TECHNOLOGY
INFORMATION TECHNOLOGY	EMPLOYEE BENEFITS	PERSONNEL TRAINING
HUMAN RESOURCES	STRATEGIC WORKFORCE/SUCCESSION PLANNING	OTHER BUSINESS SERVICES (MAIL, SUPPLIES, PRINTING)
STATE INSURANCE	ACCOUNTING SERVICES	RISK MANAGEMENT
AUDIT	FLEET MANAGEMENT	STATE ANNUAL BUDGET
SURPLUS	STRATEGIC PLANNING	PERFORMANCE MANAGEMENT (OPERATIONAL EXCELLENCE, PROCESS IMPROVEMENT, CHANGE MANAGEMENT)

NEW MEXICO



AREAS OF RESPONSIBILITY

NASCA 2022

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LEGEND



OVERSEES



DOES NOT OVERSEE

PROCUREMENT 	FACILITIES MANAGEMENT 	TECHNOLOGY 
INFORMATION TECHNOLOGY 	EMPLOYEE BENEFITS 	PERSONNEL TRAINING 
HUMAN RESOURCES 	STRATEGIC WORKFORCE/SUCCESSION PLANNING 	OTHER BUSINESS SERVICES (MAIL, SUPPLIES, PRINTING) 
STATE INSURANCE 	ACCOUNTING SERVICES 	RISK MANAGEMENT 
AUDIT 	FLEET MANAGEMENT 	STATE ANNUAL BUDGET 
SURPLUS 	STRATEGIC PLANNING 	PERFORMANCE MANAGEMENT (OPERATIONAL EXCELLENCE, PROCESS IMPROVEMENT, CHANGE MANAGEMENT) 



NEW YORK

AREAS OF RESPONSIBILITY

NASCA 2022

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LEGEND



OVERSEES



DOES NOT OVERSEE

PROCUREMENT 	FACILITIES MANAGEMENT 	TECHNOLOGY 
INFORMATION TECHNOLOGY 	EMPLOYEE BENEFITS 	PERSONNEL TRAINING 
HUMAN RESOURCES 	STRATEGIC WORKFORCE/SUCCESSION PLANNING 	OTHER BUSINESS SERVICES (MAIL, SUPPLIES, PRINTING) 
STATE INSURANCE 	ACCOUNTING SERVICES 	RISK MANAGEMENT 
AUDIT 	FLEET MANAGEMENT 	STATE ANNUAL BUDGET 
SURPLUS 	STRATEGIC PLANNING 	PERFORMANCE MANAGEMENT (OPERATIONAL EXCELLENCE, PROCESS IMPROVEMENT, CHANGE MANAGEMENT) 



NORTH CAROLINA

AREAS OF RESPONSIBILITY

NASCA 2022

NASCA tracks the agencies and functions under the purview of a CAO in the states. The statistics below provide the national landscape of the most common areas of responsibilities.

LEGEND



OVERSEES



DOES NOT OVERSEE

PROCUREMENT 	FACILITIES MANAGEMENT 	TECHNOLOGY
INFORMATION TECHNOLOGY 	EMPLOYEE BENEFITS 	PERSONNEL TRAINING
HUMAN RESOURCES 	STRATEGIC WORKFORCE/SUCCESSION PLANNING 	OTHER BUSINESS SERVICES (MAIL, SUPPLIES, PRINTING)
STATE INSURANCE 	ACCOUNTING SERVICES 	RISK MANAGEMENT
AUDIT 	FLEET MANAGEMENT 	STATE ANNUAL BUDGET
SURPLUS 	STRATEGIC PLANNING 	PERFORMANCE MANAGEMENT (OPERATIONAL EXCELLENCE, PROCESS IMPROVEMENT, CHANGE MANAGEMENT)

NORTH DAKOTA

AREAS OF RESPONSIBILITY

NASCA 2022

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LEGEND



OVERSEES



DOES NOT OVERSEE

PROCUREMENT 	FACILITIES MANAGEMENT 	TECHNOLOGY 
INFORMATION TECHNOLOGY 	EMPLOYEE BENEFITS 	PERSONNEL TRAINING 
HUMAN RESOURCES 	STRATEGIC WORKFORCE/SUCCESSION PLANNING 	OTHER BUSINESS SERVICES (MAIL, SUPPLIES, PRINTING) 
STATE INSURANCE 	ACCOUNTING SERVICES 	RISK MANAGEMENT 
AUDIT 	FLEET MANAGEMENT 	STATE ANNUAL BUDGET 
SURPLUS 	STRATEGIC PLANNING 	PERFORMANCE MANAGEMENT (OPERATIONAL EXCELLENCE, PROCESS IMPROVEMENT, CHANGE MANAGEMENT) 



OHIO

AREAS OF RESPONSIBILITY

NASCA 2022

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LEGEND



OVERSEES



DOES NOT OVERSEE

PROCUREMENT	FACILITIES MANAGEMENT	TECHNOLOGY
INFORMATION TECHNOLOGY	EMPLOYEE BENEFITS	PERSONNEL TRAINING
HUMAN RESOURCES	STRATEGIC WORKFORCE/SUCCESSION PLANNING	OTHER BUSINESS SERVICES (MAIL, SUPPLIES, PRINTING)
STATE INSURANCE	ACCOUNTING SERVICES	RISK MANAGEMENT
AUDIT	FLEET MANAGEMENT	STATE ANNUAL BUDGET
SURPLUS	STRATEGIC PLANNING	PERFORMANCE MANAGEMENT (OPERATIONAL EXCELLENCE, PROCESS IMPROVEMENT, CHANGE MANAGEMENT)



OKLAHOMA

AREAS OF RESPONSIBILITY

NASCA 2022

NASCA tracks the agencies and functions under the purview of a CAO in the states. The statistics below provide the national landscape of the most common areas of responsibilities.

LEGEND



OVERSEES



DOES NOT OVERSEE

PROCUREMENT	FACILITIES MANAGEMENT	TECHNOLOGY
INFORMATION TECHNOLOGY	EMPLOYEE BENEFITS	PERSONNEL TRAINING
HUMAN RESOURCES	STRATEGIC WORKFORCE/SUCCESSION PLANNING	OTHER BUSINESS SERVICES (MAIL, SUPPLIES, PRINTING)
STATE INSURANCE	ACCOUNTING SERVICES	RISK MANAGEMENT
AUDIT	FLEET MANAGEMENT	STATE ANNUAL BUDGET
SURPLUS	STRATEGIC PLANNING	PERFORMANCE MANAGEMENT (OPERATIONAL EXCELLENCE, PROCESS IMPROVEMENT, CHANGE MANAGEMENT)



OREGON

AREAS OF RESPONSIBILITY

NASCA 2022

NASCA tracks the agencies and functions under the purview of a CAO in the states. The statistics below provide the national landscape of the most common areas of responsibilities.



















LEGEND



OVERSEES



DOES NOT OVERSEE

PROCUREMENT 	FACILITIES MANAGEMENT 	TECHNOLOGY 
INFORMATION TECHNOLOGY 	EMPLOYEE BENEFITS 	PERSONNEL TRAINING 
HUMAN RESOURCES 	STRATEGIC WORKFORCE/SUCCESSION PLANNING 	OTHER BUSINESS SERVICES (MAIL, SUPPLIES, PRINTING) 
STATE INSURANCE 	ACCOUNTING SERVICES 	RISK MANAGEMENT 
AUDIT 	FLEET MANAGEMENT 	STATE ANNUAL BUDGET 
SURPLUS 	STRATEGIC PLANNING 	PERFORMANCE MANAGEMENT (OPERATIONAL EXCELLENCE, PROCESS IMPROVEMENT, CHANGE MANAGEMENT) 



PENNSYLVANIA

AREAS OF RESPONSIBILITY

NASCA 2022

NASCA tracks the agencies and functions under the purview of a CAO in the states. The statistics below provide the national landscape of the most common areas of responsibilities.

LEGEND



OVERSEES



DOES NOT OVERSEE

PROCUREMENT 	FACILITIES MANAGEMENT 	TECHNOLOGY
INFORMATION TECHNOLOGY 	EMPLOYEE BENEFITS 	PERSONNEL TRAINING
HUMAN RESOURCES 	STRATEGIC WORKFORCE/SUCCESSION PLANNING 	OTHER BUSINESS SERVICES (MAIL, SUPPLIES, PRINTING)
STATE INSURANCE 	ACCOUNTING SERVICES 	RISK MANAGEMENT
AUDIT 	FLEET MANAGEMENT 	STATE ANNUAL BUDGET
SURPLUS 	STRATEGIC PLANNING 	PERFORMANCE MANAGEMENT (OPERATIONAL EXCELLENCE, PROCESS IMPROVEMENT, CHANGE MANAGEMENT)



RHODE ISLAND

AREAS OF RESPONSIBILITY

NASCA 2022

NASCA tracks the agencies and functions under the purview of a CAO in the states. The statistics below provide the national landscape of the most common areas of responsibilities.

LEGEND



OVERSEES



DOES NOT OVERSEE

PROCUREMENT	FACILITIES MANAGEMENT	TECHNOLOGY
INFORMATION TECHNOLOGY	EMPLOYEE BENEFITS	PERSONNEL TRAINING
HUMAN RESOURCES	STRATEGIC WORKFORCE/SUCCESSION PLANNING	OTHER BUSINESS SERVICES (MAIL, SUPPLIES, PRINTING)
STATE INSURANCE	ACCOUNTING SERVICES	RISK MANAGEMENT
AUDIT	FLEET MANAGEMENT	STATE ANNUAL BUDGET
SURPLUS	STRATEGIC PLANNING	PERFORMANCE MANAGEMENT (OPERATIONAL EXCELLENCE, PROCESS IMPROVEMENT, CHANGE MANAGEMENT)



SOUTH CAROLINA

AREAS OF RESPONSIBILITY

NASCA 2022

NASCA tracks the agencies and functions under the purview of a CAO in the states. The statistics below provide the national landscape of the most common areas of responsibilities.

LEGEND



OVERSEES



DOES NOT OVERSEE

PROCUREMENT 	FACILITIES MANAGEMENT 	TECHNOLOGY
INFORMATION TECHNOLOGY 	EMPLOYEE BENEFITS 	PERSONNEL TRAINING
HUMAN RESOURCES 	STRATEGIC WORKFORCE/SUCCESSION PLANNING 	OTHER BUSINESS SERVICES (MAIL, SUPPLIES, PRINTING)
STATE INSURANCE 	ACCOUNTING SERVICES 	RISK MANAGEMENT
AUDIT 	FLEET MANAGEMENT 	STATE ANNUAL BUDGET
SURPLUS 	STRATEGIC PLANNING 	PERFORMANCE MANAGEMENT (OPERATIONAL EXCELLENCE, PROCESS IMPROVEMENT, CHANGE MANAGEMENT)



SOUTH DAKOTA

AREAS OF RESPONSIBILITY

NASCA 2022

NASCA tracks the agencies and functions under the purview of a CAO in the states. The statistics below provide the national landscape of the most common areas of responsibilities.

LEGEND



OVERSEES



DOES NOT OVERSEE

PROCUREMENT 	FACILITIES MANAGEMENT 	TECHNOLOGY
INFORMATION TECHNOLOGY 	EMPLOYEE BENEFITS 	PERSONNEL TRAINING
HUMAN RESOURCES 	STRATEGIC WORKFORCE/SUCCESSION PLANNING 	OTHER BUSINESS SERVICES (MAIL, SUPPLIES, PRINTING)
STATE INSURANCE 	ACCOUNTING SERVICES 	RISK MANAGEMENT
AUDIT 	FLEET MANAGEMENT 	STATE ANNUAL BUDGET
SURPLUS 	STRATEGIC PLANNING 	PERFORMANCE MANAGEMENT (OPERATIONAL EXCELLENCE, PROCESS IMPROVEMENT, CHANGE MANAGEMENT)

TENNESSEE



AREAS OF RESPONSIBILITY

NASCA 2022

NASCA tracks the agencies and functions under the purview of a CAO in the states. The statistics below provide the national landscape of the most common areas of responsibilities.

LEGEND



OVERSEES



DOES NOT OVERSEE

PROCUREMENT	FACILITIES MANAGEMENT	TECHNOLOGY
INFORMATION TECHNOLOGY	EMPLOYEE BENEFITS	PERSONNEL TRAINING
HUMAN RESOURCES	STRATEGIC WORKFORCE/SUCCESSION PLANNING	OTHER BUSINESS SERVICES (MAIL, SUPPLIES, PRINTING)
STATE INSURANCE	ACCOUNTING SERVICES	RISK MANAGEMENT
AUDIT	FLEET MANAGEMENT	STATE ANNUAL BUDGET
SURPLUS	STRATEGIC PLANNING	PERFORMANCE MANAGEMENT (OPERATIONAL EXCELLENCE, PROCESS IMPROVEMENT, CHANGE MANAGEMENT)



TEXAS

AREAS OF RESPONSIBILITY

NASCA 2022

NASCA tracks the agencies and functions under the purview of a CAO in the states. The statistics below provide the national landscape of the most common areas of responsibilities.



















LEGEND



OVERSEES



DOES NOT OVERSEE

PROCUREMENT 	FACILITIES MANAGEMENT 	TECHNOLOGY 
INFORMATION TECHNOLOGY 	EMPLOYEE BENEFITS 	PERSONNEL TRAINING 
HUMAN RESOURCES 	STRATEGIC WORKFORCE/SUCCESION PLANNING 	OTHER BUSINESS SERVICES (MAIL, SUPPLIES, PRINTING) 
STATE INSURANCE 	ACCOUNTING SERVICES 	RISK MANAGEMENT 
AUDIT 	FLEET MANAGEMENT 	STATE ANNUAL BUDGET 
SURPLUS 	STRATEGIC PLANNING 	PERFORMANCE MANAGEMENT (OPERATIONAL EXCELLENCE, PROCESS IMPROVEMENT, CHANGE MANAGEMENT) 



UTAH

AREAS OF RESPONSIBILITY

NASCA 2022

NASCA tracks the agencies and functions under the purview of a CAO in the states. The statistics below provide the national landscape of the most common areas of responsibilities.

LEGEND



OVERSEES



DOES NOT OVERSEE

PROCUREMENT	FACILITIES MANAGEMENT	TECHNOLOGY
INFORMATION TECHNOLOGY	EMPLOYEE BENEFITS	PERSONNEL TRAINING
HUMAN RESOURCES	STRATEGIC WORKFORCE/SUCCESSION PLANNING	OTHER BUSINESS SERVICES (MAIL, SUPPLIES, PRINTING)
STATE INSURANCE	ACCOUNTING SERVICES	RISK MANAGEMENT
AUDIT	FLEET MANAGEMENT	STATE ANNUAL BUDGET
SURPLUS	STRATEGIC PLANNING	PERFORMANCE MANAGEMENT (OPERATIONAL EXCELLENCE, PROCESS IMPROVEMENT, CHANGE MANAGEMENT)



VERMONT

AREAS OF RESPONSIBILITY

NASCA 2022

NASCA tracks the agencies and functions under the purview of a CAO in the states. The statistics below provide the national landscape of the most common areas of responsibilities.



















LEGEND



OVERSEES



DOES NOT OVERSEE

PROCUREMENT 	FACILITIES MANAGEMENT 	TECHNOLOGY 
INFORMATION TECHNOLOGY 	EMPLOYEE BENEFITS 	PERSONNEL TRAINING 
HUMAN RESOURCES 	STRATEGIC WORKFORCE/SUCCESSION PLANNING 	OTHER BUSINESS SERVICES (MAIL, SUPPLIES, PRINTING) 
STATE INSURANCE 	ACCOUNTING SERVICES 	RISK MANAGEMENT 
AUDIT 	FLEET MANAGEMENT 	STATE ANNUAL BUDGET 
SURPLUS 	STRATEGIC PLANNING 	PERFORMANCE MANAGEMENT (OPERATIONAL EXCELLENCE, PROCESS IMPROVEMENT, CHANGE MANAGEMENT) 



VIRGINIA

AREAS OF RESPONSIBILITY

NASCA 2022

NASCA tracks the agencies and functions under the purview of a CAO in the states. The statistics below provide the national landscape of the most common areas of responsibilities.

LEGEND



OVERSEES



DOES NOT OVERSEE

PROCUREMENT	FACILITIES MANAGEMENT	TECHNOLOGY
INFORMATION TECHNOLOGY	EMPLOYEE BENEFITS	PERSONNEL TRAINING
HUMAN RESOURCES	STRATEGIC WORKFORCE/SUCCESSION PLANNING	OTHER BUSINESS SERVICES (MAIL, SUPPLIES, PRINTING)
STATE INSURANCE	ACCOUNTING SERVICES	RISK MANAGEMENT
AUDIT	FLEET MANAGEMENT	STATE ANNUAL BUDGET
SURPLUS	STRATEGIC PLANNING	PERFORMANCE MANAGEMENT (OPERATIONAL EXCELLENCE, PROCESS IMPROVEMENT, CHANGE MANAGEMENT)

WASHINGTON





















AREAS OF RESPONSIBILITY

NASCA 2022

NASCA tracks the agencies and functions under the purview of a CAO in the states. The statistics below provide the national landscape of the most common areas of responsibilities.

LEGEND

-  OVERSEES
-  DOES NOT OVERSEE

PROCUREMENT	FACILITIES MANAGEMENT	TECHNOLOGY
		
INFORMATION TECHNOLOGY	EMPLOYEE BENEFITS	PERSONNEL TRAINING
		
HUMAN RESOURCES	STRATEGIC WORKFORCE/SUCCESSION PLANNING	OTHER BUSINESS SERVICES (MAIL, SUPPLIES, PRINTING)
		
STATE INSURANCE	ACCOUNTING SERVICES	RISK MANAGEMENT
		
AUDIT	FLEET MANAGEMENT	STATE ANNUAL BUDGET
		
SURPLUS	STRATEGIC PLANNING	PERFORMANCE MANAGEMENT (OPERATIONAL EXCELLENCE, PROCESS IMPROVEMENT, CHANGE MANAGEMENT)
		



WEST VIRGINIA

AREAS OF RESPONSIBILITY

NASCA 2022

NASCA tracks the agencies and functions under the purview of a CAO in the states. The statistics below provide the national landscape of the most common areas of responsibilities.

LEGEND



OVERSEES



DOES NOT OVERSEE

PROCUREMENT	FACILITIES MANAGEMENT	TECHNOLOGY
INFORMATION TECHNOLOGY	EMPLOYEE BENEFITS	PERSONNEL TRAINING
HUMAN RESOURCES	STRATEGIC WORKFORCE/SUCCESSION PLANNING	OTHER BUSINESS SERVICES (MAIL, SUPPLIES, PRINTING)
STATE INSURANCE	ACCOUNTING SERVICES	RISK MANAGEMENT
AUDIT	FLEET MANAGEMENT	STATE ANNUAL BUDGET
SURPLUS	STRATEGIC PLANNING	PERFORMANCE MANAGEMENT (OPERATIONAL EXCELLENCE, PROCESS IMPROVEMENT, CHANGE MANAGEMENT)



WISCONSIN

AREAS OF RESPONSIBILITY

NASCA 2022

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LEGEND



OVERSEES



DOES NOT OVERSEE

PROCUREMENT 	FACILITIES MANAGEMENT 	TECHNOLOGY
INFORMATION TECHNOLOGY 	EMPLOYEE BENEFITS 	PERSONNEL TRAINING
HUMAN RESOURCES 	STRATEGIC WORKFORCE/SUCCESSION PLANNING 	OTHER BUSINESS SERVICES (MAIL, SUPPLIES, PRINTING)
STATE INSURANCE 	ACCOUNTING SERVICES 	RISK MANAGEMENT
AUDIT 	FLEET MANAGEMENT 	STATE ANNUAL BUDGET
SURPLUS 	STRATEGIC PLANNING 	PERFORMANCE MANAGEMENT (OPERATIONAL EXCELLENCE, PROCESS IMPROVEMENT, CHANGE MANAGEMENT)

WYOMING


















AREAS OF RESPONSIBILITY

NASCA 2022

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LEGEND

-  OVERSEES
-  DOES NOT OVERSEE

PROCUREMENT 	FACILITIES MANAGEMENT 	TECHNOLOGY 
INFORMATION TECHNOLOGY 	EMPLOYEE BENEFITS 	PERSONNEL TRAINING 
HUMAN RESOURCES 	STRATEGIC WORKFORCE/SUCCESSION PLANNING 	OTHER BUSINESS SERVICES (MAIL, SUPPLIES, PRINTING) 
STATE INSURANCE 	ACCOUNTING SERVICES 	RISK MANAGEMENT 
AUDIT 	FLEET MANAGEMENT 	STATE ANNUAL BUDGET 
SURPLUS 	STRATEGIC PLANNING 	PERFORMANCE MANAGEMENT (OPERATIONAL EXCELLENCE, PROCESS IMPROVEMENT, CHANGE MANAGEMENT) 